

**DAVID LAPPARTIENT**

2017 UCI PRESIDENTIAL CANDIDATE

OUR

**PASSION**

AN AMBITION FOR CYCLING

**VISION**

**SOLIDARITY**

**ATTRACTIVENESS**

**LEGACY**

**CREDIBILITY**

**PROGRAMME**

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## CURRICULUM VITAE

### DAVID LAPPARTIENT

**VICE-PRESIDENT OF THE UNION CYCLISTE INTERNATIONALE**  
SINCE 2013

**FIRST ELECTED TO UCI'S MANAGEMENT COMMITTEE**  
ON SEPTEMBER 28, 2005

**COUNTRY** : France

**DATE OF BIRTH** : May 31<sup>st</sup> 1973

**MARITAL STATUS** : Married, 3 children

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#### **EDUCATION**

Engineering Degree from Ecole Spéciale des Travaux Publics (ESTP)  
Paris - France (1998)

## PROFESSIONAL CAREER

**FOUNDER & CHIEF EXECUTIVE OF  
CABINET GÉO BRETAGNE SUD**  
Geometer-Expert (1998-2007)

**MAYOR OF SARZEAU**  
(2008-present)

**COUNSEL FOR THE DEPARTMENT OF MORBIHAN**  
(2011-present)

**PRESIDENT OF REGIONAL AND NATURAL PARK  
OF THE GULF OF MORBIHAN**  
(2012-present)

## SPORTING CAREER

**CLUB CYCLIST**  
at regional level (1986-2004)

## SPORTS ADMINISTRATION CAREER

**VICE-PRESIDENT OF UNION CYCLISTE INTERNATIONALE (UCI)**  
(2013-present)

**PRESIDENT OF CONSEIL DE CYCLISME PROFESSIONNEL (CCP)**  
(2013-present)

**PRESIDENT OF UNION EUROPÉENNE DU CYCLISME (UEC)**  
(2013-present)

**PRESIDENT OF FRENCH CYCLING FEDERATION**  
(2009-2017)

**PRESIDENT OF VÉLO SPORT DE RHUYS**  
(1997-2007)

**PRESIDENT OF THE GRAND PRIX DE PLUMELEC-MORBIHAN  
ORGANIZING COMMITTEE**  
(2006-present)

## THE CYCLING OF TOMORROW IMAGINED TODAY

Dear friends and colleagues,

After deep thinking and reflections I have made the decision to be a candidate for the Presidency of UCI at the September 21<sup>st</sup> Congress, in Bergen - Norway.

Like you, I have great passion for cycling and I want to serve our sport at the highest level.

I have always voiced my concerns on the various challenges I have witnessed at UCI, and as a vice-President of the organization, I have been made aware of a number of issues that must be urgently addressed if cycling is to remain a credible sport. It is crucial that we have at UCI a President with a real leadership, who is truly engaged and with a clear vision for cycling.

I have these qualities and the credentials it take to lead UCI.

As a two-term President of the French Cycling Federation, I was able to modernize this federation, which is the oldest in the world, and bring to life the creation of the National Velodrome that France was waiting for, for more than 50 years.

The European Cycling Federations elected me as President of the UEC in 2013 and re-elected me for a second term this year. I thank them for their trust.

With their support, I launched some profound transformation for our continental confederation.

I have been worthy of the confidence of our federations and have respected my commitments to them. It is that same leadership, vision and level of engagement that I will bring to UCI as President.

The program which I will soon have the honor to present to you will demonstrate a real ambition for cycling.

Cycling is one of the key Olympic sports! I want to make UCI a strong and well-respected federation by improving its governance and regain its capacity of influence in the Olympic movement.

UCI must be at the service of the national federations. It is its primary vocation! And I will endeavor to develop the mission of the World Cycling Center and to strengthen solidarity programs.

Together we will make cycling the sport of the 21<sup>st</sup> century. It is up to us to develop this sport with such an enormous potential.

Professional road cycling is the highlight of our sport! However, the recent reforms have unfortunately failed to meet the challenges we are facing with, in this discipline.

In collaboration with the different stakeholders, I will put in place fundamental and ambitious changes to improve road cycling.

Finally, I will be relentless when it comes to guaranteeing the credibility and accuracy of race results! We must be unshakable when dealing with technological fraud, doping or the potential manipulation of results related to sports betting. It is the mission of UCI to guarantee these core values.

I will be strongly committed to my role as your leader and will make the changes we need in cycling.

I count on your collaboration to help me carry out this mission  
and thank you for your support!



# SUMMARY

## KEY AREA 1 | VISION

### STRENGTHENING THE AUTHORITY OF THE UCI WITH A PRESIDENT

#### ENSURING A REAL AND EFFECTIVE LEADERSHIP

- ★ **IMPROVING THE GOVERNANCE OF THE UCI ..... 7**
  - Enhance the role and responsibility of the UCI President and the Management Committee .....7
  - Reaffirm the central role of the National Federations .....7
  - Establish sound principles of good governance and genuine transparency under the authority of the President and guarantee ethical responsibility ..... 8
- ★ **MAKING THE UCI A STRONG AND INFLUENTIAL INTERNATIONAL FEDERATION..... 8**
  - Strengthen the UCI's ability, as an international federation, to wield influence in the global sport movement 8
  - Respect the UCI' engagements and follow through on proposed reforms ..... 9
- ★ **GIVING THE UCI A GREATER ROLE WITHIN THE OLYMPIC AND PARALYMPIC MOVEMENT ..... 9**
  - Incorporate the UCI's Olympic and Paralympic schemes within the IOC' 2020 agenda and the IPC's strategic plan ..... 9
  - Safeguard that cycling remains a real asset for the Olympic and Paralympic games .....10
  - Encourage our members to take greater responsibilities within relevant IOC commissions .....10

## KEY AREA 2 | SOLIDARITY

### PLACING THE UCI AT THE SERVICE OF NATIONAL FEDERATIONS

- ★ **MAKING THE WORLD CYCLING CENTRE A MAJOR PLAYER IN SPORTING DEVELOPMENT AND EXCELLENCE..... 12**
  - Provide support for projects assigned to the World Cycling Centre .....12
  - Set-up new satellites of the WCC on various continents.....13
  - Endorse the development of elite-level expertise at the WCC.....13
  - Develop a global policy framework for international cycling and para cycling infrastructures .....13
- ★ **REINFORCING THE UCI' SOLIDARITY AND COOPERATIVE PROGRAMME..... 14**
  - Set-up a Solidarity Fund to contribute to the developmental efforts of national federations and continental confederations.....14
  - Foster cooperation between country members .....14
- ★ **RENEWING THE FORMAT OF OUR WORLD CHAMPIONSHIPS .....15**
  - Regroup our 4 cycling Olympic disciplines for a single World Championship every 4 years.....15
  - Create a World Championship for "smaller countries".....15
  - Continue to drive progress in our World Championships .....15
- ★ **DEVELOPING NEW TOOLS AND TAKING MORE INITIATIVES TO FOSTER COLLABORATION WITH NATIONAL FEDERATIONS ..... 16**
  - Ensure that the UCI is a Resource Centre for national federations.....16
  - Establish a "UCI World Ranking" system for national federations .....16



## KEY AREA 3 | ATTRACTIVENESS

### MAKING CYCLING THE SPORT OF THE 21<sup>ST</sup> CENTURY

★	<b>INTRODUCING AN AMBITIOUS VISION FOR WOMEN'S CYCLING .....</b>	<b>18</b>
	Make more viable the structure of women's cycling.....	18
	Increase women representation in the governance of international cycling.....	19
★	<b>DEVELOPING AND PRESERVING THE ROLE OF CYCLING IN MODERN SOCIETY .....</b>	<b>19</b>
	Integrate cycling and biking into public policies.....	19
	Facilitate and encourage children' cycling education.....	19
	Develop a UCI mobile application for cycling.....	20
★	<b>SUPPORTING ALL DISCIPLINES WITHIN CYCLING.....</b>	<b>20</b>
	Capitalise on the global potential of track cycling.....	20
	Make BMX a sport for younger generation worldwide.....	20
	Take advantage of mountain biking' global attractiveness to drive progress.....	21
	Establish a worldwide "Cycling for All" programme.....	21
	Champion more integrated practices in all cycling disciplines .....	21

## KEY AREA 4 | LEGACY

### DEVELOPING AN AMBITIOUS VISION FOR PROFESSIONAL CYCLING

★	<b>WORKING WITH KEY STAKEHOLDERS TO DEVELOP CREDIBLE AND AMBITIOUS REFORMS ....</b>	<b>23</b>
	Design a new reform for professional cycling.....	23
	Boost the economic model of professional cycling.....	24
	Improve the attractiveness of races .....	24
	Re-evaluate the current mission of the Professional Cycling Council .....	24
★	<b>FOSTERING GREATER COLLABORATIONS AMONG ALL MEMBERS OF PROFESSIONAL CYCLING ....</b>	<b>25</b>
	Make "dialogue" between parties a prerequisite for decision-making on certain subjects.....	25
	Remodel the representativeness & the governance and composition of "representative bodies" such as the AIOCC, AIGCP, CPA.....	25

## KEY AREA 5 | CREDIBILITY

### ENSURING CREDIBILITY OF SPORTING RESULTS AND PROTECTING ATHLETES

★	<b>TAKING A STRONGER STAND IN THE FIGHT AGAINST TECHNOLOGICAL FRAUD.....</b>	<b>27</b>
	Put in place a practical and credible action plan against technological fraud.....	27
	Ensure that technological fraud' « verification tools » are thoroughly validated by certified and independent laboratories.....	27
★	<b>ACTIVELY CONTRIBUTING TO ANTI-DOPING EFFORTS WORLDWIDE.....</b>	<b>28</b>
	Align the UCI' anti-doping policies with that of the IOC's 1st June 2016 propositions and work in collaboration with WADA.....	28
	Incorporate innovative and preventive measures in the fight against doping.....	28
	Extend the list of prohibited substances before and during races.....	28
★	<b>IMPROVING SAFETY, SECURITY AND PROMOTING WELL-BEING FOR OUR ATHLETES.....</b>	<b>29</b>
	Implement an independent medical surveillance system.....	29
	Reinforce road safety during races .....	29
★	<b>DEFINING A COMPREHENSIVE POLICY FRAMEWORK ON SPORT BETTING .....</b>	<b>30</b>
	Make more effective and exhaustive regulations on sports betting .....	30
	Win the support of member states and international partners on the application of sports betting regulations.....	30
	Reflect on regulating communication between riders during races .....	30

**KEY AREA 1 | VISION**

**STRENGTHENING THE AUTHORITY  
OF THE UCI WITH A PRESIDENT  
ENSURING A REAL AND EFFECTIVE  
LEADERSHIP**

The Union Cycliste Internationale (UCI) has without a doubt undergone significant development since 1990 to become one of the world's most important international federations. This development is spread across the world thanks to the hard work of our national federations and our continental confederations. Hence, they must play a vital role in the governance of our sport.

It is essential that the UCI carries a strong and respected voice into the international sports movement. For this, the President will have to ensure true leadership in an organization that is finally transparent, credible and innovative. In addition, the UCI will have to regain its place in the Olympic movement in order to make significant contribution to the progress of global sports.



## IMPROVING THE GOVERNANCE OF THE UCI

### ★ ENHANCE THE ROLE AND RESPONSIBILITY OF THE UCI PRESIDENT AND THE MANAGEMENT COMMITTEE

The President of the International Cycling Union and the members of the Management Committee must work jointly in defining the UCI's policies and the wider scope of the organization's management. Under new governance, the next term in office will provide an opportunity to reaffirm the role of the President, foster coordinated and collaborative efforts with the Management Committee and rebuild a relationship which has been badly damaged in recent past.

On that account, the President must ensure the necessary leadership that this election will entrust him with and be backed by the strong support of a restructured Management Committee.

- › RECLAIM AND ASSUME THE EXECUTIVE MANDATE OF THE UCI PRESIDENT
- › RE-ESTABLISH THE CENTRAL ROLE OF THE MANAGEMENT COMMITTEE IN RELATION TO THE UCI' POLICY GUIDELINES
- › LAY OUT THE FRAMEWORK FOR ACTIONS AND RESPONSIBILITIES OF THE MANAGING DIRECTOR AND THE MANAGEMENT TEAM

### ★ REAFFIRM THE CENTRAL ROLE OF THE NATIONAL FEDERATIONS

The national federations (NFs) constitute the members of the International Cycling Union. Since its creation with the five founding members in Paris on 14th April 1900 (Belgium, France, Italy, Switzerland and the USA), the UCI now accounts for 186 members from 5 continents. Over the years, the International Cycling Union has expanded its activities, capabilities and expertise. It must offer support to and work with all national federations and continentals confederations regardless of their size. The national federations must be one of UCI's top priorities and allowed a stronger influence in the affairs of the organization.

- › GRANT A GREATER ROLE TO THE NATIONAL FEDERATIONS WITHIN THE UCI
- › PROMOTE CLOSER LINKS BETWEEN ALL NATIONAL FEDERATIONS
- › CONSULT WITH NATIONAL FEDERATIONS WHEN DEEMED NECESSARY
- › IDENTIFY THE SPECIFIC NEEDS OF "SMALLER STATES" AND ADAPT CERTAIN MEASURES AS APPROPRIATE, AND CREATE A COMMISSION RESPONSIBLE TO STRUCTURE "SMALLER STATES" CHAMPIONSHIPS
- › DRIVE MORE CYCLING ACTIVITIES IN COUNTRIES NOT YET AFFILIATED TO THE UCI, PARTICULARLY IN OCEANIA
- › REINFORCE OVERALL RELATIONS WITH NATIONAL FEDERATIONS

★ **ESTABLISH SOUND PRINCIPLES OF GOOD GOVERNANCE AND GENUINE TRANSPARENCY UNDER THE AUTHORITY OF THE PRESIDENT AND GUARANTEE ETHICAL RESPONSIBILITY**

Transparency is essential in the world of sports. Despite the long awaited progress in recent past and too often as a reaction to unfortunate scandals, we can nonetheless acknowledge some degree of progress. However, our international federation must shift from a simulation of transparency to genuine openness by applying principles of good governance. The International Cycling Union must strive to be a leader of governance excellence.

- › **INTRODUCE REVISED AND INNOVATIVE PRINCIPLES OF GOOD GOVERNANCE FOR THE UCI, ITS NATIONAL FEDERATIONS AND CONTINENTAL CONFEDERATIONS**
- › **REINFORCE THE INDEPENDENT STATUS OF THE ETHIC COMMISSION MAKING IT CLEAR THAT ELECTED MEMBERS OF NATIONAL FEDERATIONS ARE NOT ELIGIBLE TO BE A MEMBER**
- › **IMPLEMENT A CONSISTENT AND COMPREHENSIVE PROCESS FOR MANAGING SOLIDARITY FUNDS**
- › **PUBLISH DETAILED ANNUAL FIGURES FOR THE ALLOCATION OF SOLIDARITY FUNDS**
- › **MANAGE THE UCI' FINANCIAL ACCOUNTS IN ACCORDANCE WITH THE INTERNATIONAL FINANCIAL REPORTING STANDARDS (IFRS)**
- › **ENSURE REGULAR AUDITS OF THE UCI BY AN INDEPENDENT EXTERNAL ENTITY AND MAINTAIN GOOD RECORD-KEEPING**
- › **DISCLOSE ANNUAL EXPENSES OF THE PRESIDENT AND MEMBERS OF THE MANAGEMENT COMMITTEE**



**MAKING THE UCI A STRONG AND INFLUENTIAL INTERNATIONAL FEDERATION**

★ **STRENGTHEN THE UCI'S ABILITY, AS AN INTERNATIONAL FEDERATION, TO WIELD INFLUENCE IN THE GLOBAL SPORT MOVEMENT**

The UCI is one of the oldest international federations and represents a leading sport which has been part of the Olympic games since the beginning of the modern Olympic era. It is therefore imperative that it carries a voice within the international sporting movement. However, we have seen the UCI's ability to affect certain decisions weakened during the most recent Olympics. It is our responsibility to revisit the effectiveness of the organization's strategy of influence; which can only be credible if it is led by a strong leadership within the UCI itself.

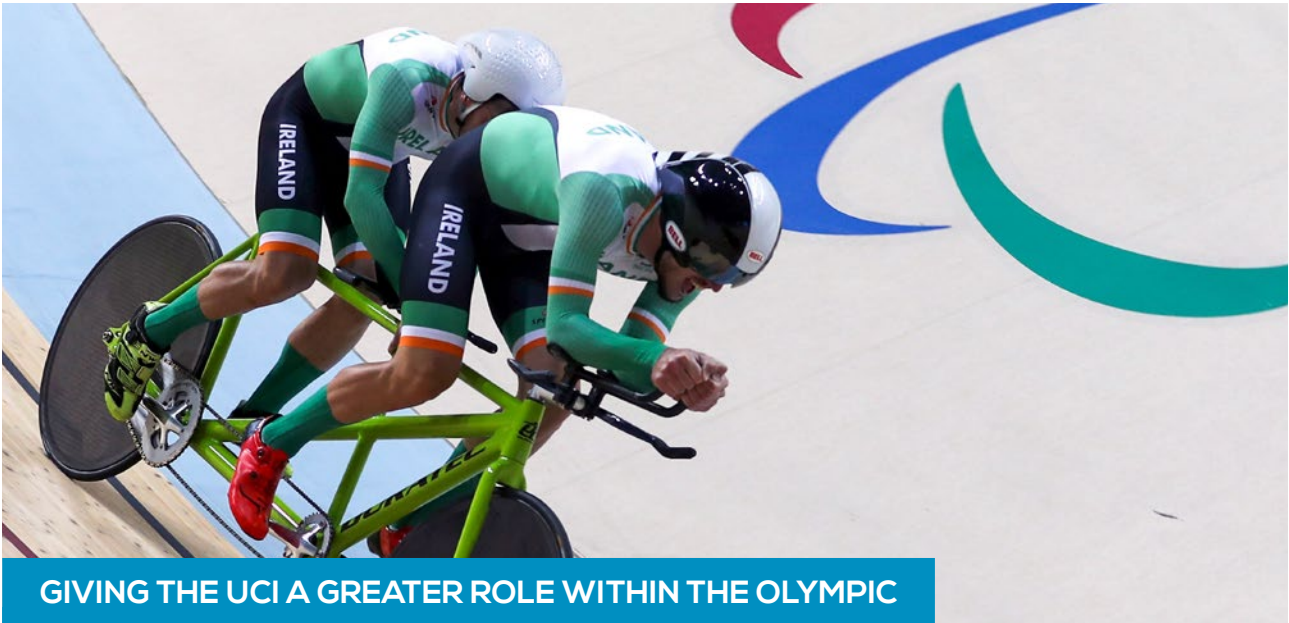
- › **SECURE THE PRESENCE OF THE UCI WITHIN CORRELATED INTERNATIONAL GOVERNING BODIES**
- › **CARRY A VOICE IN THE INTERNATIONAL SPORTING MOVEMENT TO SUPPORT THE MODERNISATION OF CYCLING**
- › **ESTABLISH TIES WITH APPROPRIATE NON-GOVERNMENTAL ORGANISATIONS**
- › **WORK CLOSELY WITH THE UNESCO AND THE EUROPEAN UNION ON RELEVANT PROJECTS**



## ★ RESPECT THE UCI' ENGAGEMENTS AND FOLLOW THROUGH ON PROPOSED REFORMS

The next President of the UCI must be elected on a clear and ambitious project for international cycling. In order to guarantee the credibility of our organisation commitments must be firmly expressed and respected. Our aim is to put in action a viable programme for the next 4 years that will benefit every group within cycling.

- > **GUIDE A 4-YEAR PROJECT MANDATE LEADING TO OLYMPIC AND PARALYMPIC SUCCESS**
- > **DEFINE A TIMETABLE FOR PROPER IMPLEMENTATION WITH ADEQUATE RESOURCE ALLOCATION**
- > **RE-ESTABLISH TRUST AND CREDIBILITY IN UCI'S PROMISES**
- > **DELIVER ON PROPOSED REFORMS**



### GIVING THE UCI A GREATER ROLE WITHIN THE OLYMPIC AND PARALYMPIC MOVEMENT

## ★ INCORPORATE THE UCI'S OLYMPIC AND PARALYMPIC SCHEMES WITHIN THE IOC' 2020 AGENDA AND THE IPC'S STRATEGIC PLAN

Under the presidency of Thomas Bach, the International Olympic Committee has displayed strong determination to modernise the organisation. Centred on 40 key recommendations, the IOC's 2020 agenda aims to ensure that Olympic values are maintained in a modern, transparent and connected society by placing the athletes and the message of peace and solidarity at the centre of all actions. It is in the interest of the International Cycling Union to adopt similar practices. Challenges faces by the IOC and the Olympic movement are comparable with those of the UCI; hence the need for the UCI to renovate and become a more integrated and attractive sport.

- > **CONTAIN COSTS FOR BIDS TO HOST WORLD CHAMPIONSHIPS**
- > **PROMOTE LEGACY AND CONSISTENCY**
- > **INCREASE THE ATTRACTIVENESS OF COMPETITIONS**
- > **ENCOURAGE GENDER EQUALITY**
- > **PROTECT CLEAN ATHLETES**
- > **PROMOTE THE GLOBAL WIDESPREAD OF CYCLING**
- > **WORK CLOSELY WITH THE OLYMPIC CHANNEL**
- > **DEVELOP A UCI YOUTH STRATEGY**
- > **MAKE THE ORGANISATION GENUINELY TRANSPARENT**

## ★ SAFEGUARD THAT CYCLING REMAINS A REAL ASSET FOR THE OLYMPIC AND PARALYMPIC GAMES

Part of the Olympic games since the beginning of the modern era, cycling has seen the recent arrival of two new disciplines - mountain-biking and BMX. Freestyle BMX is set to make its debut at the Tokyo 2020 games, which is a major accomplishment for our sport. Cycling is an undeniable asset contributing to the global appeal of the Olympic Games. However, it is known that track cycling and mountain bike have been faced with a major setback in their positioning for the next Olympic Games in Tokyo. This is a call to reflect on our approach and review how to best give prominence to the value we bring in the international scene. There is work to be done if we want cycling to be a world leader in terms of TV audiences, number of supporters and fans, appeal to younger generation, women in sport and the fight against doping. The International Cycling Union must take the necessary steps to ensure that cycling retains a good position within the Olympic programme.

- > PROMOTE THE INTEGRATION OF NEW CYCLING DISCIPLINES
- > CAPITALISE ON THE CONSTANT GROWTH OF CYCLING AUDIENCE AND ITS POPULARITY
- > ENSURE CYCLING IS WELL POSITIONED WITHIN MAJOR OLYMPIC AND PARALYMPIC SITES
- > MAKE CYCLING A SPORT FOR THE YOUNGER GENERATION WORLDWIDE

## ★ ENCOURAGE OUR MEMBERS TO TAKE GREATER RESPONSIBILITIES WITHIN RELEVANT IOC COMMISSIONS

Cycling plays an important role in the success of the Olympic Games and our sport has always been a leader in developing the values and supporting the message of Olympism. In order to continue our contribution to the sport's development and to sustain the message of the IOC, cycling must actively be represented on the International Olympic Committee. The absence of the UCI President from the organisation for the first time since 1996 is proof of the declining influence of the UCI.

- > RE-EXAMINE OUR INSTITUTIONAL RELATIONSHIP STRATEGY WITH THE IOC
- > ENCOURAGE CYCLING BIDS OF CANDIDACY TO THE IOC
- > SUPPORT THE PRESENCE OF CYCLING REPRESENTATIVES IN RELEVANT IOC COMMISSIONS



**KEY AREA 2 | SOLIDARITY**

**PLACING THE UCI AT THE SERVICE  
OF NATIONAL FEDERATIONS**



The Union Cycliste Internationale is at the service of its national federations; therefore, its actions must thrive to sustain this objective. The UCI has at its disposal the necessary means and infrastructure to develop cycling across the world. The World Cycling Centre must be given new impetus and play a central role in terms of supporting athletes, assisting in developing cycling-related professional expertise, and promoting greater solidarity across all continents.

In addition, the World Championships, an annual showcase for our disciplines and our sport, will be modernized to retain their impact on spectator appeal.



## MAKING THE WORLD CYCLING CENTRE A MAJOR PLAYER IN SPORTING DEVELOPMENT AND EXCELLENCE

### ★ PROVIDE SUPPORT FOR PROJECTS ASSIGNED TO THE WORLD CYCLING CENTRE

The creation of the World Cycling Centre was an innovative and an avant-garde concept with the mission to facilitate the enforcement of all cycling disciplines across the five continents. It has also supported various athletes from all over the world to reach the highest level and win Olympic Gold medals. It is crucial that the UCI plays a more active role in the development of the WCC by providing the necessary support for carrying out its mission and redefining its strategic objectives for the Olympics. The management of Solidarity Funds will also fall under the authority of the WCC, who will expand its responsibilities to the development of skills and professions related to cycling.

- › CONCENTRATE THE WORK OF THE WCC ON 3 MAIN AREAS: ELITE LEVEL DEVELOPMENT, TRAINING FOR CYCLING SKILLS AND PROFESSIONS, AND SOLIDARITY
- › CREATE A GLOBAL UNIVERSITY FOR CYCLING PROFESSIONS
- › ESTABLISH AN OLYMPIC BUDGETARY PROGRAMME
- › SET-UP A SOLIDARITY FUND WITHIN THE WCC, TO BE MANAGED BY A DEDICATED BOARD REPORTING TO THE UCI MANAGEMENT COMMITTEE
- › ENGAGE WITH SELECTED KEY STAKEHOLDERS WITHIN THE CYCLING COMMUNITY TO HELP RESPOND TO THE FINANCIAL NEEDS OF THE WCC
- › SUSTAIN THE DEVELOPMENT OF WOMEN CYCLING

## ★ SET-UP NEW SATELLITES OF THE WCC ON VARIOUS CONTINENTS

The plan to open of the World Cycling Centre in Aigle was accompanied by the need to create continental satellites. Armed with a strategic vision, and in order to capitalise on the expansion cycling has experienced in certain regions, new centres will need to be created. This initiative must be formalised in a contract with the host country along with a clear set of objectives for the Olympics and for each centre.

- › DEFINE A STRATEGIC ORGANISATIONAL PLAN FOR THE WORLD CYCLING CENTRE
- › OPEN 2 NEW SATELLITES IN AFRICA, INCLUDING ONE IN WEST AFRICA
- › ESTABLISH A NEW SATELLITE IN CHINA
- › CONSIDER THE CREATION OF A "SHARED SATELLITE" FOR THE CARIBBEAN COUNTRIES
- › WORK IN PARTNERSHIP WITH THE EUROPEAN CYCLING UNION TO FORMULATE A POLICY TRAINING FOR ATHLETES AND THE SET-UP OF CONTINENTAL CENTRES

## ★ ENDORSE THE DEVELOPMENT OF ELITE-LEVEL EXPERTISE AT THE WCC

Originally focused on the elite level in order to increase the number of countries capable of winning medals at World Championships and at the Olympics, the World Cycling Centre will retain this objective. However, considering the constant increase of affiliation fee granted by certain national federations, particularly on track cycling, the WCC must be a reference and offer the expertise and innovative technology required to help athletes reach their highest level and allow fairer competitions among nations.

- › ORGANISE THE WCC IN CONNECTION WITH ITS SATELLITES AND WITH A FOCUS ON ELITE LEVEL
- › ENSURE THE WCC BENEFITS FROM THE BEST TECHNICAL AND SCIENTIFIC EQUIPMENT AVAILABLE
- › DEVELOP TECHNICAL AND TECHNOLOGICAL PARTNERSHIPS WITH OTHER RELEVANT INSTITUTIONS
- › INTEGRATE PARA-CYCLING DEVELOPMENT INTO THE WCC'S OVERALL AGENDA

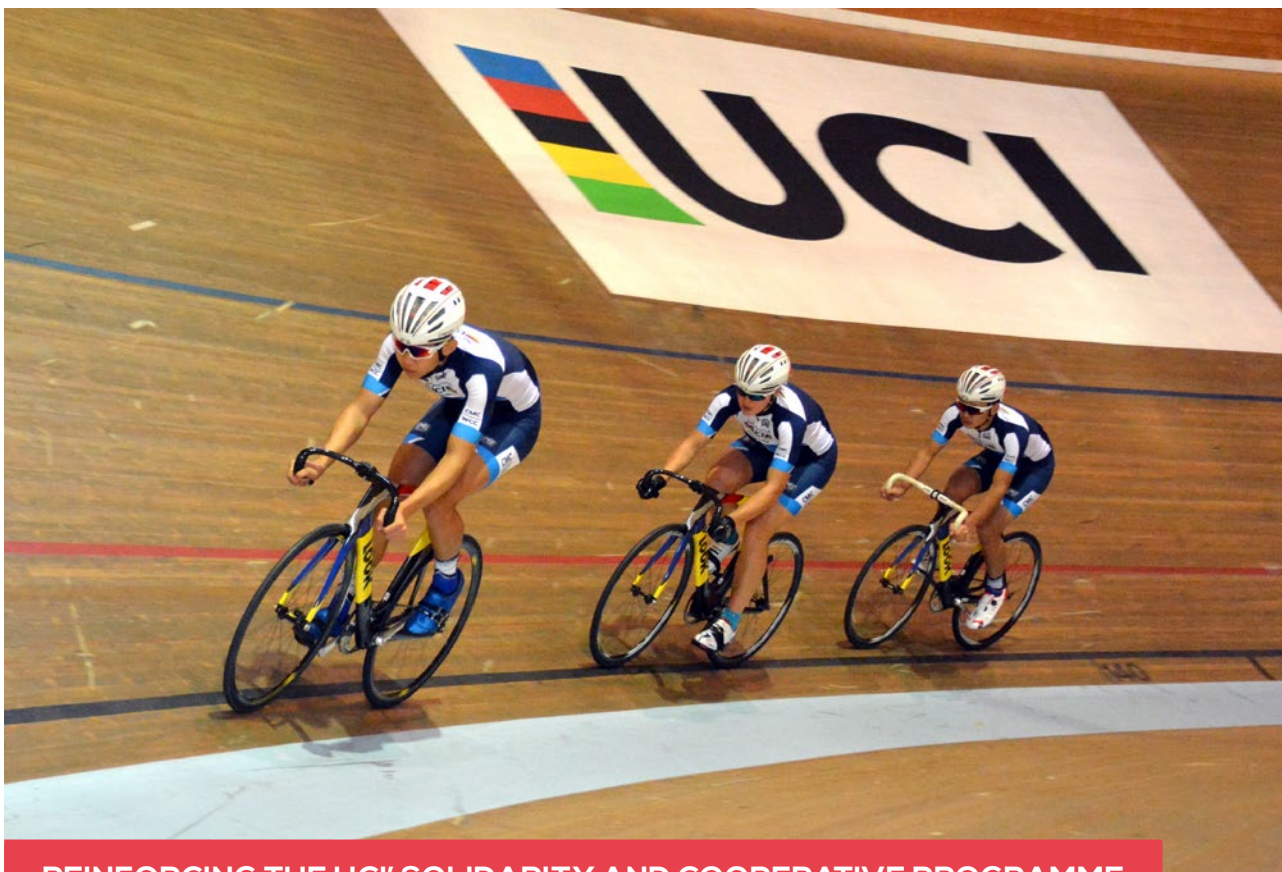
## ★ DEVELOP A GLOBAL POLICY FRAMEWORK FOR INTERNATIONAL CYCLING AND PARA CYCLING INFRASTRUCTURES

Cycling covers a range of disciplines and each requires specific equipment (BMX, Track, Freestyle, downhill, indoor, etc.). But the lack of equipment and infrastructures in many countries limits the developmental efforts of national federations. Furthermore, the shortage of experts, existing documentation and a thorough inventory of resources must be a priority and push the UCI to provide better help to national federations in need of support.

- › ESTABLISH AN INVENTORY OF ADEQUATE SPORTING EQUIPMENT AND INFRASTRUCTURES WORLDWIDE
- › SUPPORT PROJECTS UNDERTAKEN BY NATIONAL FEDERATIONS AND PROVIDE EXPERTISE WHERE NEEDED
- › IDENTIFY A PULL OF EXPERTS CAPABLE OF SUPPORTING NATIONAL PROJECTS
- › CREATE A POSITION TO HEAD INVENTORY OF SPORTING EQUIPMENT AND INFRASTRUCTURES







## REINFORCING THE UCI' SOLIDARITY AND COOPERATIVE PROGRAMME

### ★ SET-UP A SOLIDARITY FUND TO CONTRIBUTE TO THE DEVELOPMENTAL EFFORTS OF NATIONAL FEDERATIONS AND CONTINENTAL CONFEDERATIONS

Different national federations have vastly different resources at their disposal. As a result, the UCI must make available solidarity funding and other cooperative programmes in order to sustain the development of cycling across the world. For this purpose, a valid solidarity policy aimed to buttress the work of less well-off federations must be put in place.

- > WORK IN COLLABORATION WITH THE IOC OLYMPIC SOLIDARITY COMMISSION
- > IDENTIFY BUDGET ALLOCATION FOR SOLIDARITY FUNDS
- > PLACE THE SOLIDARITY FUNDS UNDER THE AUTHORITY OF THE WCC
- > SEEK THE INTEREST OF STAKEHOLDERS TO MATCH FUNDING PROJECTS
- > INCREASE ANNUAL FUNDING FROM €2M IN 2018 TO €4M IN 2022
- > DETERMINE CLEAR ELIGIBILITY AND ATTRIBUTION CRITERIA IN ACCORDANCE WITH THE PRINCIPLES OF GOOD GOVERNANCE
- > PUBLISH AN ANNUAL REPORT ON SOLIDARITY FUND DISBURSEMENTS

### ★ FOSTER COOPERATION BETWEEN COUNTRY MEMBERS

Some federations have recognised capabilities and approved methods of cooperation while others have appointed ministers to enhance cooperation. These federations could share their expertise or their common language with others who would benefit from such knowledge. We must facilitate and promote cooperative cycling development programmes among countries.

- > ENCOURAGE NATIONAL FEDERATIONS TO SET UP COOPERATIVE PROGRAMMES (COACHES, COMMISSIONERS, ELITE-LEVEL TRAINING, EQUIPMENT, ETC.)
- > KEEP RECORD OF AND GUIDE COOPERATIVE PROGRAMMES BETWEEN COUNTRIES
- > ANNEX THESE COOPERATIVE PROJECTS WITHIN THE WCC MISSION



## RENEWING THE FORMAT OF OUR WORLD CHAMPIONSHIPS

### ★ REGROUP OUR 4 CYCLING OLYMPIC DISCIPLINES FOR A SINGLE WORLD CHAMPIONSHIP EVERY 4 YEARS

Cycling World Championships are capital to our sport and for the International Cycling Union. The first World Championship, track cycling World Championship, was organised in 1893 and has since continued to evolve. The rainbow jersey is globally recognised and sets cycling apart from other sports. In order to stimulate passion and trigger attraction in our annual World Championships they must continue to grow. Accordingly, a proposition will be put forward to hold a combined World Championship for each of the 4 Olympic disciplines every 4 years. This would take place in the year preceding the Olympics games.

- > FEATURE A COMBINED WORLD CHAMPIONSHIP FOR CYCLING'S 4 OLYMPIC DISCIPLINES IN THE YEAR PRECEDING THE OLYMPIC GAMES FROM 2023 ONWARD
- > OFFER DIRECT SELECTIONS FOR THE OLYMPIC GAMES IN ACCORDANCE WITH DEFINED CRITERIA
- > WORK WITH OLYMPIC HOST CITIES IN ORDER TO EVALUATE STAGING POSSIBILITIES ON PRE-SELECTED OLYMPIC SITES

### ★ CREATE A WORLD CHAMPIONSHIP FOR "SMALLER COUNTRIES"

The 186 national federation members of the UCI vary in size and structure. It is very difficult for some to take part in World Championships and to qualify in regard to their size or the level of cycling practice they have had. Consequently, in order to help these countries develop and set appropriate sporting objectives, a World Championship for "smaller countries" will be created, similar to the Games of the Small States of Europe, for example.

- > SET UP A WORLD CHAMPIONSHIP FOR "SMALLER COUNTRIES" EVERY 2 YEARS
- > DETERMINE COUNTRIES' ELIGIBILITY CRITERIA FOR THESE CHAMPIONSHIPS

### ★ CONTINUE TO DRIVE PROGRESS IN OUR WORLD CHAMPIONSHIPS

The World Championships must be made exclusively of national teams and the aim should be to visit all continents with awe-inspiring competitions. Furthermore, these championships must be attractive and accessible to cycling fans following the tournaments and perhaps facilitate their participation through a special "fan-circuit" in line with our "Cycling for All" worldwide agenda.

- > ABOLISH THE TIME-TRIAL WORLD CHAMPIONSHIPS FOR PRO-TEAMS DURING ROAD CYCLING WORLD CHAMPIONSHIPS
- > ORGANISE THE FIRST ROAD CYCLING WORLD CHAMPIONSHIPS IN AFRICA
- > REGULARLY HOST A ONE-DAY CYCLING COMPETITION FOR THE WIDER PUBLIC DURING THE WORLD CHAMPIONSHIPS
- > BAN THE USE OF EARPHONE DURING ROAD CYCLING WORLD CHAMPIONSHIPS
- > REINSTATE WORLD CHAMPIONSHIPS EXCLUSIVELY ON CIRCUIT
- > ENABLE THE USE OF DIFFERENT CIRCUITS ADAPTABLE TO THE NEEDS OF RIDERS TAKING PART IN THE TOURNAMENT



## DEVELOPING NEW TOOLS AND TAKING MORE INITIATIVES TO FOSTER COLLABORATION WITH NATIONAL FEDERATIONS

### ★ ENSURE THAT THE UCI IS A RESOURCE CENTRE FOR NATIONAL FEDERATIONS

In order to create an international federation at the service of its national federations (NFs) it is imperative that a coordinated resource system be established to facilitate interactions among federations and with the UCI.

- > BUILD AN ACCESSIBLE DOCUMENTARY DATABASE FOR OUR NETWORK
- > CONSOLIDATE EQUIPMENT ACQUISITIONS
- > COMBINE TECHNICAL SOLUTIONS
- > DEVELOP AN INTRANET SYSTEM ACCESSIBLE TO THE NFs NETWORK AND TO FACILITATE EXCHANGES WITH THE UCI

### ★ ESTABLISH A “UCI WORLD RANKING” SYSTEM FOR NATIONAL FEDERATIONS

The sporting level of most national federations is exceptionally high and is continue to progress. While some federations excel across all disciplines others perform particularly well in a specific discipline. In order to encourage emulation of good sporting practices among federations and recognise the value added of each federation, the UCI would create an annual ranking of its national federations.

- > SET-UP AN ANNUAL RANKING OF FEDERATIONS FOR EACH OF THE DISCIPLINES IN RELATIONS TO THEIR DISPARITY LEVEL
- > ESTABLISH A 1-YEAR ROLLING RANKING FOR NATIONAL FEDERATIONS
- > CREATE A GENERAL RANKING FOR ALL DISCIPLINES AND AWARD THE TITLE OF WORLD CHAMPION FOR NATIONAL FEDERATIONS AS WELL AS CONTINENTAL RANKING FOR CONTINENTAL CONFEDERATIONS
- > AWARD THE WINNING TROPHY AT THE UCI'S ANNUAL GALA

**KEY AREA 3 | ATTRACTIVENESS**

**MAKING CYCLING**

**THE SPORT OF THE 21<sup>ST</sup> CENTURY**



Cycling is an established sport that has reinvented itself by opening to new practices and so becoming more appealing to a wider audience. Throughout the world, we are witnessing an important increase of cycling development in all its forms: leisure, education, competition, well-being, transport, and so forth. Cycling is a solution to many social problems and its multiple benefits have been recognized. The Union Cycliste Internationale must capitalize on this enthusiasm and make cycling and biking the sports of the 21<sup>st</sup> century.



## INTRODUCING AN AMBITIOUS VISION FOR WOMEN'S CYCLING

### ★ MAKE MORE VIABLE THE STRUCTURE OF WOMEN'S CYCLING

Women's cycling has undergone significant development across the world in recent times. A number of superb races have been created, sometimes held on the back of the Men's World Tour events, and the level continues to rise. Subsequently, increase in media and public interest seem to follow. Nevertheless, women cycling need significant transformation if it is to reach a comfortable level similar to men's cycling. The International Cycling Union will pursue with its commitments in this regard.

- › BOOST THE ATTRACTIVENESS OF AND INCREASE MEDIA ATTENTION TO THE WOMEN'S WORLD TOUR
- › ENCOURAGE ORGANISERS OF MEN'S WORLD TOURS TO STAGE WOMEN'S WORLD TOURS
- › ENSURE FINANCIAL VIABILITY FOR THE WOMEN'S TEAMS
- › IMPROVE THE STRUCTURATION OF WOMEN'S TEAMS VIA A MORE COMPETITIVE STATUS
- › SETUP A FLAGSHIP GLOBAL MULTIPLE STAGE EVENT WITH THE SUPPORT OF THE UCI
- › HELP NATIONAL FEDERATIONS SET UP AN ACTION PLAN FOR DEVELOPING WOMEN'S CYCLING



## ★ INCREASE WOMEN REPRESENTATION IN THE GOVERNANCE OF INTERNATIONAL CYCLING

We have noticed a lack of women involved in the governance of our sport, whether this is within the International Cycling Union, the continental confederations or even the national federations. In line with the work undertaken within the Olympic community we must show real willingness to change our practices, hence a plan of action will be put in place.

- › **INITIATE A PROGRAMME AIMING TO INCREASE WOMEN PARTICIPATION IN THE GOVERNANCE OF INTERNATIONAL CYCLING AND SUPPORT THEIR ACCESSIBILITY TO HIGHER LEADERSHIP POSITIONS**
- › **MODIFY THE STATUS OF THE UCI TO DEMAND THE PRESENCE OF AT LEAST ONE WOMAN AMONG THE 7 EUROPEAN MEMBERS OF THE UCI'S MANAGEMENT COMMITTEE**
- › **AMEND THE STATUS OF CONTINENTAL FEDERATIONS SO THAT THEY ARE REQUIRED TO HAVE AT LEAST ONE WOMAN IN THEIR MANAGEMENT GROUP**



## DEVELOPING AND PRESERVING THE ROLE OF CYCLING IN MODERN SOCIETY

### ★ INTEGRATE CYCLING AND BIKING INTO PUBLIC POLICIES

We are currently seeing great development in the role cycling plays in society worldwide. City authorities are revamping their urban planning to introduce programmes aimed at facilitating cycling and biking in their cities, and to promote the health benefits associated. We must join this effort and bring our contribution using our competitive expertise to support progress.

- › **SUSTAIN THE DEVELOPMENT OF CYCLING AS AN EFFECTIVE MOBILITY METHOD**
- › **IMPLEMENT THE UCI'S "CYCLING FOR ALL" PROGRAMME ACROSS ALL CONTINENTS**
- › **WORK CLOSELY WITH RELEVANT PARTIES TO SUPPORT THE USE OF CYCLING IN SOCIETY**
- › **INVOLVE NATIONAL FEDERATIONS IN PROGRAMME IMPLEMENTATION**
- › **DEVELOP THE LABEL "UCI BIKE CITY"**
- › **PROMOTE CYCLING AS A GREEN MOBILITY SYSTEM**
- › **DRIVE THE "BIKE-HEALTH INITIATIVE"**
- › **CAPITALISE ON THESE VARIOUS ACTIONS TO SHOWCASE CYCLING EXCELLENCE**

### ★ FACILITATE AND ENCOURAGE CHILDREN' CYCLING EDUCATION

Cycling training is a mix of fun and skills development, so it is perfectly suitable for children at a very young age and with different abilities. Several federations have successfully developed the concept of cycling schools within their clubs allowing children to try different types of cycling. Drawing from this experience, the UCI must engage in delivering a global cycling programme and using innovative solutions to include adaptable programmes for all children.

- › **DEVELOP A GLOBAL CYCLING SCHOOL PROGRAMME**
- › **COLLABORATE WITH LEADING FEDERATIONS FOR KNOWLEDGE SHARING**
- › **INCORPORATE THIS OBJECTIVE INTO THE UCI'S COOPERATIVE PROGRAMME**

## ★ DEVELOP A UCI MOBILE APPLICATION FOR CYCLING

Our society is more connected than ever before and cycling, like many other sports, must embrace technological innovations in its global development scheme. While several cycling applications are already on the market, it is necessary that the UCI makes available to the cycling community a mobile application designed for beginners to expert level. This will facilitate better connections among users worldwide, and pilot experiments with selected federations would provide useful feedback on feasibility.

- › ENSURE THAT THE UCI IS A CONNECTED ORGANIZATION
- › DEVELOP A USER-FRIENDLY MOBILE APPLICATION FOR THE GENERAL CYCLING COMMUNITY IN COLLABORATION WITH NATIONAL FEDERATIONS
- › PROPOSE A UCI-APPROVED EXPERT MODULE



## SUPPORTING ALL DISCIPLINES WITHIN CYCLING

## ★ CAPITALISE ON THE GLOBAL POTENTIAL OF TRACK CYCLING

Track cycling is the UCI's major Olympic discipline and brought home 12 medals following the return of the Madison on the calendar. The growth of its popularity must be grasped to make better use of the existing network of velodromes across all continents. But most importantly, track cycling must attract a greater and diverse audience by introducing practical reforms and setting up highly publicised series.

- › DEFINE A STRATEGY FOR "VELODROMES' EXPERIENCE OPTIMIZATION" AND GREATER FAN ENGAGEMENT
- › REFORM TRACK CYCLING IN PARTNERSHIP WITH THE CONTINENTAL CONFEDERATIONS
- › CREATE A "UCI TRACK WORLD TOUR" INVOLVING TEAMS AND VELODROMES WITH ATTRACTIVE COMPETITIONS BROADCAST AROUND THE WORLD

## ★ MAKE BMX A SPORT FOR YOUNGER GENERATION WORLDWIDE

Created in the 1970s in the USA, BMX racing has grown considerably worldwide to becoming an Olympic discipline since the Beijing 2008 Olympic Games. It is practised across the 5 continents and is aimed at younger audiences looking for extreme sport activities and short format events. Conscious of BMX's future development the UCI will implement an ambitious action plan to sustain such growth.

- › DEVELOP BMX TRACKS ACROSS THE WORLD
- › OFFER ASSISTANCE FOR THE CREATION OF BMX TRACKS
- › INTEGRATE BMX INTO CHALLENGING URBAN AREAS
- › TRAIN BMX COACHES VIA THE WCC AND THE NATIONAL FEDERATIONS

## ★ TAKE ADVANTAGE OF MOUNTAIN BIKING' GLOBAL ATTRACTIVENESS TO DRIVE PROGRESS

Mountain biking has also seen a rapid expansion across the world and, alongside road cycling, is considered as one of the most integrated disciplines in our sport. The mountain biking industry is flourishing and new styles and formats continue to emerge. The UCI must embark on this journey with a clear strategy to support this development.

- › **CREATE PERMANENT AND DEDICATED MOUNTAIN BIKING SITES FOLLOWING SUCCESSFUL PILOT PROJECTS WITH NATIONAL FEDERATIONS**
- › **DEVELOP THE "ENDURO" RACING**
- › **USE MOUNTAIN BIKING TO INTRODUCE CYCLING INTO SCHOOLS**

## ★ ESTABLISH A WORLDWIDE "CYCLING FOR ALL" PROGRAMME

Leisure cycling is a key component of development for many of our national federations. However, clear and systematic processes are needed at local level in order to reach a larger audience particularly those practising the "cyclosporatives" or the "Gran Fondos".

- › **UNIFY THE DIFFERENT PROJECTS AND ENTITIES SUPPORTING THE "CYCLING FOR ALL" PROGRAMME**
- › **ENCOURAGE NATIONAL STAKEHOLDERS TO COLLABORATE ON KEY ACTIVITIES**
- › **DEFINE A GLOBAL STRATEGY FOR "CYCLOSPORTIVES"**
- › **INITIATE A LICENSING PROGRAMME WITHIN NATIONAL FEDERATIONS**

## ★ CHAMPION MORE INTEGRATED PRACTICES IN ALL CYCLING DISCIPLINES

The International Cycling Union must take responsibility to promote greater integration in all cycling disciplines. As a fundamental criteria for maintaining our position in the Olympic programme and therefore should be a priority, it is worth noted that many classical disciplines have not yet met the level of integration that they should have. We will ensure that these objectives are incorporated into our programmes.

- › **ENSURE THAT A LARGE NUMBER OF COUNTRIES ARE DEVELOPING IN EACH DISCIPLINE**
- › **INCLUDE THE PARTICIPATION OF NATIONAL FEDERATIONS IN INTERNATIONAL PROJECTS WHERE POSSIBLE**
- › **DEVELOP A MORE INTEGRATED CYCLO-CROSS**
- › **CHAPERON CONTINENTAL CONFEDERATIONS IN IMPLEMENTING THIS PLAN**



**KEY AREA 4 | LEGACY**

**DEVELOPING AN AMBITIOUS VISION  
FOR PROFESSIONAL CYCLING**



Professional road cycling is the highlight of our sport and it's the discipline that gets the most media attention. It has reached global scale by finding its place on all five continents. In order to respond to the realities of the 21st century, in 2012 the Union Cycliste Internationale attempted a reform programme for professional cycling, which received widespread criticism. We must feel compelled to restart with a sound project presenting a clear vision for our sport. Cycling has an enormous potential. We ought to lead cycling in becoming one of the most practiced sports, worldwide.



## WORKING WITH KEY STAKEHOLDERS TO DEVELOP CREDIBLE AND AMBITIOUS REFORMS

### ★ DESIGN A NEW REFORM FOR PROFESSIONAL CYCLING

Professional cycling must display greater transparency in relations with its organisational planning if it is to become globally more captivating, increase visibility, attract new sponsors, ensure the sustainability of its structures and maintain fans' interests. However, the reforms adopted in 2017 will not meet these objectives. It is urgent that we introduce an ambitious project aimed at rising cycling to the level of a major global sport. In order to succeed in this mission, the President must be known by the professional cycling community for his capabilities to lead the change and deploy the necessary resources. The UCI must guarantee clearer guidelines on race calendars and formats, funding for professional teams, income development and budgeting of events, and on ensuring a consistent regulatory system.

- › REINFORCE THE GLOBAL INFLUENCE OF CYCLING DRAWING FROM ITS ROOTS
- › DISCOURAGE ANY PURSUIT OF "CLOSED-SYSTEMS" IN CYCLING
- › SECURE THE STABILITY OF RULES AND REGULATIONS TO BETTER ATTRACT INVESTORS
- › ENSURE THAT TEAMS ARE EVOLVING IN A STABLE AND PROFESSIONAL ENVIRONMENT
- › BUILD AN ORGANIZATIONAL STRUCTURE BASED ON "SPORTS VALUES" AND QUALITY SYSTEM PROCEDURES



## ★ BOOST THE ECONOMIC MODEL OF PROFESSIONAL CYCLING

Although professional cycling enjoys widespread public interest the ineffectiveness of its economic model is penalizing all stakeholders in the cycling community. Many organisers have difficulties responding to their budgetary responsibilities and teams are too often entirely dependent on their title sponsors. Furthermore, the global sport sponsorship industry is highly competitive and our current economic value as a sport is low-ranking comparing to other major international sports. Hence the need to revamp the cycling's economic model in order to bring about stability and to attract new investors.

- › BRING CYCLING INTO THE ERA OF PROFESSIONALISM BY BECOMING A KEY PLAYER AT THE GLOBAL SPORTS' ECONOMIC LEVEL
- › STUDY THE POSSIBILITY OF JOINTLY SELLING THE REMAINING TV RIGHTS BELONGING TO RACE ORGANIZERS UNDER THE UCI AUTHORITY AND ON THE BASIS OF THE ORGANIZERS' GENERAL WILL
- › ENSURE A HIGH QUALITY TV PRODUCTION AT THE HIGHEST STANDARD AND VIA A MUTUALIZED PRODUCTION SYSTEM
- › OPEN DISCUSSIONS ON GROWTH OF RESOURCES FOR ALL STAKEHOLDERS
- › ORGANIZE ELITE RACES INTO THREE CATEGORIES: GRANDS TOURS, SERIES REGROUPING THE "CLASSIC CYCLE RACES" IN ONE DAY AND SERIES GATHERING "STAGE" RACES
- › ESTABLISH A "PRICE-MONEY" FOR EACH RACE SERIES
- › SEQUENCE THE CALENDAR BY CONTINENT AND RACE TYPE
- › MONITOR BUDGET ALLOCATED TO TEAMS

## ★ IMPROVE THE ATTRACTIVENESS OF RACES

Cycling owes its popularity to the unpredictable nature of its results and the achievements of its champions. It is clear however that some races, particularly those with multiple stages, have become tedious, which is leading to a decrease in fan interest and fewer television viewers. The misuse of certain new technologies may have had an impact on this issue by making the outcome of some of our races too predictable. To help the general public regain trust and for cycling to fully fulfil its potential these disruptions need particular attention.

- › CREATE A TASK FORCE WITH THE MISSION TO DEVELOP A CYCLING RACES' ATTRACTIVENESS FRAMEWORK
- › REVIEW RACE FORMATS AND ADAPT ATTRACTIVENESS STRATEGIES ACCORDINGLY
- › ENCOURAGE INNOVATION AND THE USE OF MORE CONDUCIVE NEW TECHNOLOGIES IN CYCLING

## ★ RE-EVALUATE THE CURRENT MISSION OF THE PROFESSIONAL CYCLING COUNCIL

The International Cycling Union created the Professional Cycling Council, which, under its authority, is responsible for managing the World Tour. The PCC' missions have not changed since its creation, and the interface with the second professional level needs to be improved. Respectively, proper reforms to the Professional Cycling Council ought to be introduced.

- › EXPAND THE TASKS OF THE (PCC) TO THE 2ND PROFESSIONAL LEVEL AND UNDER THE SUPERVISION OF THE UCI MANAGEMENT COMMITTEE
- › REGULATE THE ACTIVITIES OF THE (PCC) WITHIN THE UCI REGULATIONS
- › STRENGTHEN THE PRESENCE OF NATIONAL FEDERATIONS WITHIN THE (PCC)
- › RECRUIT A WORLD TOUR DIRECTOR TO INTERFACE WITH ALL KEY PLAYERS



**FOSTERING GREATER COLLABORATIONS AMONG ALL MEMBERS OF PROFESSIONAL CYCLING**

★ **MAKE “DIALOGUE” BETWEEN PARTIES A PREREQUISITE FOR DECISION-MAKING ON CERTAIN SUBJECTS**

Discussions have been known to be sometimes tense among different parties in professional cycling. While these tensions have often originated during consultations on reforms other topics central to the good functioning of our sport can also be a source of disagreement (contract types for riders, minimum salaries, team and organiser obligations, etc.) Subsequently, it is necessary that parties formally engage in discussions before decisions are taken by the International Cycling Union and to avoid re-opening debates after votes have already been cast.

- > **ADVOCATE FOR THE ESTABLISHMENT OF A “CONSENSUS BUILDING DIALOGUE” PROCESS AMONG MEMBERS OF THE AIOCC, AIGCP AND CPA BEFORE DECISIONS ARE TAKEN BY THE UCI**
- > **ENCOURAGE CONSULTATION AND COOPERATION AMONG THE ENTIRE CYCLING COMMUNITY**
- > **ENSURE THE RESPECT AND IMPLEMENTATION OF AGREED-UPON DECISIONS**

★ **REMODEL THE REPRESENTATIVENESS & THE GOVERNANCE AND COMPOSITION OF “REPRESENTATIVE BODIES” SUCH AS THE AIOCC, AIGCP, CPA**

An effective organizational make-up of cycling representative bodies for teams and riders is essential for the successful operation of international cycling; nonetheless these entities are currently not well represented. It is in the interests of the International Cycling Union to ensure ongoing discussions with influential cycling structures and ensure that they are properly represented. Without improper interference, discussions must be opened in order to promote changes to the governance of these bodies and reassess their representativeness procedure.

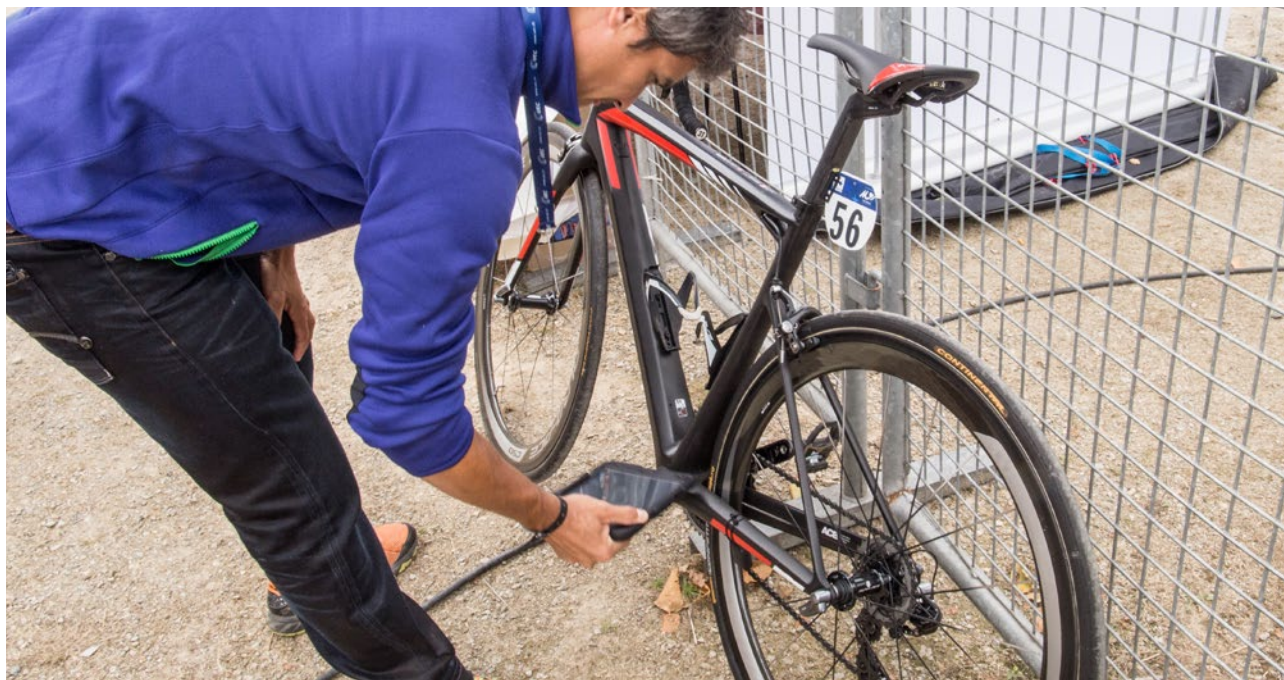
- > **FACILITATE A BETTER STRUCTURE FOR REPRESENTATIVE BODIES**
- > **ENGAGE IN PRODUCTIVE DISCUSSIONS WITH THE AIOCC, AIGCP AND THE CPA REGARDING THE IMPROVEMENT OF THEIR GOVERNANCE**

**KEY AREA 5 | CREDIBILITY**

**ENSURING CREDIBILITY  
OF SPORTING RESULTS AND  
PROTECTING ATHLETES**



Cycling is a fantastic sport and riders' great achievements are what make it so attractive to the wider public. In order to maintain this level of public support with passion, we must ensure the credibility of sporting results, something which has suffered due to recent doping scandals and suspected cases of technological fraud. The UCI must take responsibility and be accountable for what will be fundamental to the future of international cycling.



## TAKING A STRONGER STAND IN THE FIGHT AGAINST TECHNOLOGICAL FRAUD

### ★ PUT IN PLACE A PRACTICAL AND CREDIBLE ACTION PLAN AGAINST TECHNOLOGICAL FRAUD

The first case of technological fraud detected during the cyclo-cross World Championships surprised many and so was a wake-up call. Fully aware of the potential consequences for the future of our sport, during its 2016 Congress, the European Cycling Union fruitlessly submitted to the UCI a sound proposition to help support the fight against technological fraud. It is vital that these propositions be applied in order to strengthen measures currently in place.

- › REINFORCE CONTROL MEASURES BY USING CROSS-CUTTING TECHNICAL METHODS
- › WHERE NECESSARY, APPLY SANCTION TO ATHLETES, THEIR ENTOURAGE AND EVEN TEAMS DURING VIOLATIONS
- › ENCOURAGE COUNTRY MEMBERS TO PUT IN PLACE SPECIFIC LEGAL SANCTIONS
- › ANALYSE PERFORMANCES IN ORDER TO TARGET CONTROL MEASUREMENTS

### ★ ENSURE THAT TECHNOLOGICAL FRAUD' « VERIFICATION TOOLS » ARE THOROUGHLY VALIDATED BY CERTIFIED AND INDEPENDENT LABORATORIES

The advancement in sports technology and miniaturization of devices require careful watch by all parties. A substantial amount of research for innovative solutions is being conducted and should remain a priority as they will benefit our fight against fraud. In addition, controls carried out by the International Cycling Union must be thorough and be completed using approved and certified equipment and materials of independent laboratories.

- › USE A RANGE OF EQUIPMENT IN ORDER TO UNCOVER FRAUDS (TABLETS, X-RAYS, THERMAL CAMERAS, ETC.)
- › ENSURE THAT EQUIPMENT ARE APPROVED BY RENOWNED SCIENTIFIC INDEPENDENT LABORATORIES
- › DISASSEMBLE BICYCLES TO ALLOW MORE DETAILED INSPECTIONS





★ **ALIGN THE UCI' ANTI-DOPING POLICIES WITH THAT OF THE IOC'S 1ST JUNE 2016 PROPOSITIONS AND WORK IN COLLABORATION WITH WADA**

For a long time, the image of cycling had suffered from disastrous scandals of doping. Significant steps have been taken by many to abolish doping in our sport and agreeable efforts have been made by the International Cycling Union. Our international federation has been a pioneer in being the first to have introduced anti-doping controls, carried out EPO analysis, measured haematocrit levels and established biological passports, among other advances.

Nonetheless, we cannot be complacent. The fight against doping is an ongoing struggle. It is essential that a coordinated effort be put in place by collaborating more effectively with all relevant parties to include the World Anti-Doping Agency, the International Olympic Committee and governmental organisations.

During the IOC board meeting of 1st June 2016, the International Olympic Committee announced that it will continue to campaign in favour that controls are carried out independently of sporting organisations, and to ensure consistency in the various national and international anti-doping programmes under the authority of a new entity. The International Cycling Union must once again be at the forefront of these changes, particularly regarding the sanctions procedures, which to date remain too close to the executive board. Our standard operating procedures must be adjusted accordingly.

- > OPEN THE "CYCLING ANTI-DOPING FOUNDATION" TO OTHER SPORTS WITH THE NEW NAMING: "ANTI-DOPING FOUNDATION" AND WITH THE POSSIBILITY TO PHYSICALLY REMOVE IT FROM THE UCI PREMISES
- > EXTERNALISE THE UCI' SANCTION PROCEDURES

★ **INCORPORATE INNOVATIVE AND PREVENTIVE MEASURES IN THE FIGHT AGAINST DOPING**

While several federations have long been proactive in the fight against doping other parties have only started their efforts in making our sport more credible. The drive toward sustainable changes jointly with transfer of practical knowledge must go hand in hand.

- > MAKE CYCLING THE REFERENCE IN THE FIGHT AGAINST DOPING
- > INTRODUCE PREVENTIVE MEASURES FOR CYCLING MANAGEMENT TEAMS AS WELL AS CYCLISTS IN ORDER TO PROFOUNDLY COMBAT DOPING

★ **EXTEND THE LIST OF PROHIBITED SUBSTANCES BEFORE AND DURING RACES**

The World Anti-Doping Agency has established the list of banned substances. Unfortunately, several products that have been proven to have an effect on enhancing performance are still authorised and being used. The current list of prohibited substances must be extended to include performance enhancing drugs.

- > DEMAND THAT USE OF CORTICOSTEROIDS IN CYCLING BE BANNED
- > ASK FOR AN EXTENSION OF THE LIST OF PROHIBITED SUBSTANCES AND ENSURE THAT EVERY PRODUCT LISTED IS BANNED IN CYCLING



## IMPROVING SAFETY, SECURITY AND PROMOTING WELL-BEING FOR OUR ATHLETES

### ★ IMPLEMENT AN INDEPENDENT MEDICAL SURVEILLANCE SYSTEM

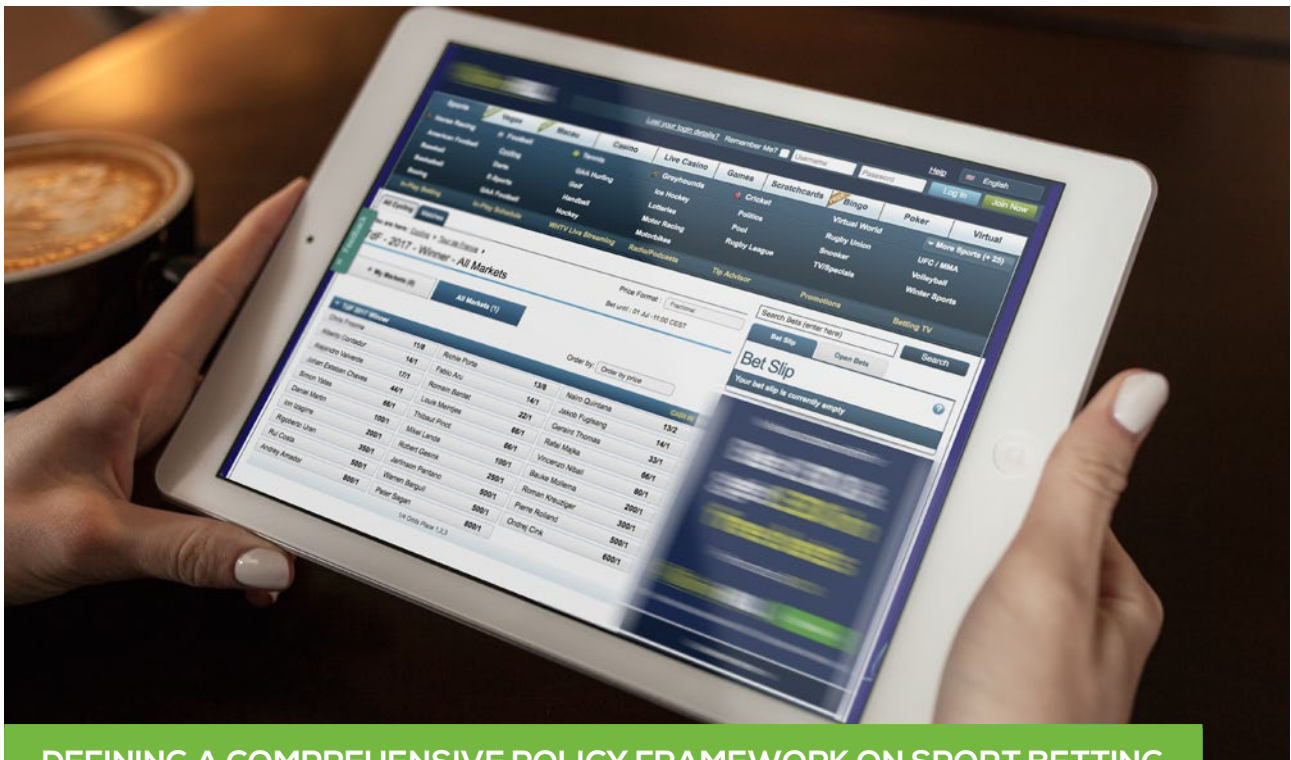
When cycling was hit by a series of doping scandals between 1995 and 2010, sensibly, there was a drastic change in policy towards the fight against doping, to the detriment of medical assessment. A thorough health evaluation would pre-identify any existing health concern with a rider and address the potential consequences of either legal or illegal intake of substances.

- › EXECUTE A COMPREHENSIVE HEALTH ASSESSMENT SCHEME TO BETTER ASSIST ATHLETES
- › IMPLEMENT AN INDEPENDENT REGULATORY MEDICAL MONITORING SYSTEM STARTING IN 2019
- › RECRUIT A FULL-TIME UCI PHYSICIAN TO COORDINATE AND MONITOR INITIATIVES AND LIAISE WITH TEAMS AND OTHER RELEVANT PARTIES
- › REGROUP BLOOD SAMPLING WITH THE CADF (CYCLING ANTI-DOPING FOUNDATION) FOR THE ISSUANCE OF BIOLOGICAL PASSPORT
- › LAY DOWN THE PRINCIPLE OF “NO-DEPART” IN CASE OF A DROP IN CORTISOL LEVELS, FOR INSTANCE
- › IMPROVE THE MANAGEMENT OF THERAPEUTIC USE EXEMPTION (TUE)

### ★ REINFORCE ROAD SAFETY DURING RACES

The security of road races is fundamental in protecting cyclists. Far too often, over the past few years, we have seen serious and even fatal accidents that could have been prevented had tighter regulations been put in place. Furthermore, an increase in urban development in certain areas may have aggravated the situation making road cycling competition more dangerous. The International Cycling Union must progress on improving race security procedures by working closely with all parties concerned.

- › MAKE ROAD SAFETY DURING RACES A PRIORITY
- › STRENGTHEN AN ACTION PLAN DEVELOPED BY THE UCI TAKING INTO ACCOUNTS RIDERS’ CONCERNS AND WORKING CLOSELY WITH ORGANISERS
- › ADAPT THE SIZE OF THE PELOTON TO COURSE CONDITIONS
- › SANCTION THE NON-COMPLIANCE WITH SAFETY REGULATIONS



## DEFINING A COMPREHENSIVE POLICY FRAMEWORK ON SPORT BETTING

### ★ MAKE MORE EFFECTIVE AND EXHAUSTIVE REGULATIONS ON SPORTS BETTING

In recent years, sport betting has made enormous progress worldwide accompanied by a range of possibilities for and consequences on potential race fixing. Cycling must keep in perception the current and future development of sports betting. It is paramount that we reinforce our regulations, which at the moment only include one article in this regard, and is indeed in conflict with certain national regulations making it difficult to be applied, in addition to being incompatible with the reality.

- > COMPLETE A RESEARCH EVALUATION ON THE SPORTS BETTING PHENOMENA AND FORMULATE REGULATORY REFORMS
- > PROSCRIBE THOSE OCCUPYING CERTAIN ROLES FROM BETTING ON CYCLING RACES
- > SUBMIT BETS TO THE UCI FOR PRIOR APPROVAL AND WITHIN THE NATIONAL LEGISLATION FRAMEWORK
- > BAN "LIVE-BETTING"

### ★ WIN THE SUPPORT OF MEMBER STATES AND INTERNATIONAL PARTNERS ON THE APPLICATION OF SPORTS BETTING REGULATIONS

Some governments have already introduced sports betting legislations to better control operators. Their expertise can be useful to the UCI as part of its mission to protect the credibility of sporting results.

- > WORK CLOSELY WITH GOVERNMENTAL AGENCIES ON REGULATING SPORTS BETTING
- > INCORPORATE INPUT FROM THE WORLD OF SPORT INTO UCI'S REFLECTION ON THIS ISSUE

### ★ REFLECT ON REGULATING COMMUNICATION BETWEEN RIDERS DURING RACES

Cycling is a sport with high risk potential because communication is currently possible with a rider in the middle of a race. This phenomenon can lead to race fixing. We must evaluate the potential risks for our sport and address the problems accordingly.

- > EVALUATE THE POSSIBILITY OF BANNING OR RESTRICTING COMMUNICATION WITH RIDERS DURING CYCLING RACES







# OUR



VISION

SOLIDARITY

ATTRACTIVENESS

LEGACY

CREDIBILITY

“

*Like you, I have great passion for cycling and I have an ambition for its future. My vision, achievements, leadership capabilities, and my commitment to make cycling a sport of the 21<sup>st</sup> century will be a real asset for the Union Cycliste Internationale.*

”